

# Nebraska Multi-year Training and Exercise Plan

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*Nebraska Emergency Management Agency  
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**Prepared by:**

The University of Nebraska Public Policy Center  
215 Centennial Mall South, Ste. 401  
Lincoln, NE 68588-0228  
<http://ppc.nebraska.edu>  
402-472-5678



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## **POINTS OF CONTACT (POCs)**

### **Nebraska Emergency Management Agency (NEMA)**

Dave Reisen

Training and Exercise Unit Supervisor

Nebraska Emergency Management Agency

2433 N.W. 24th St., Lincoln, NE 68524

(402) 471-7177

[dave.reisen@nebraska.gov](mailto:dave.reisen@nebraska.gov)

### **Region VII DHS/ FEMA**

Alan Garrison

Regional Exercise Officer

DHS/FEMA Region VII

9221 Ward Parkway Suite 300

Kansas City, MO 64114

Office: (816) 283-7021

[alan.garrison@fema.dhs.gov](mailto:alan.garrison@fema.dhs.gov)

### **University of Nebraska Public Policy Center**

Janell Walther

Research Specialist

215 Centennial Mall South, Ste. 401

Lincoln, NE 68508

Office: (402) 472-2762

[Jwalther2@nebraska.edu](mailto:Jwalther2@nebraska.edu)

# EXECUTIVE SUMMARY

## Purpose

The purpose of the Multi-year Training and Exercise Plan (TEP) is to document an organization's overall training and exercise program priorities for a specific multi-year time period. It is considered to be a living document that can be updated and refined annually. These priorities are linked to corresponding core capabilities, and, if applicable, a rationale based on existing strategic guidance, threat assessments, corrective actions from previous exercises, or other factors. This Multi-year TEP identifies the training and exercises that will help the organization build and sustain the core capabilities needed to address its training and exercise program priorities.

The Multi-year TEP lays out a combination of progressively building exercises – along with the associated training requirements – that address the priorities identified in the Training and Exercise Planning Workshop (TEPW) that are in line with the state and regional Threat and Hazard Identification and Risk Assessment (THIRA) analysis. A progressive, multi-year exercise program enables organizations to participate in a series of exercises, with each successive exercise building upon the previous one until mastery is achieved. Further, by including training requirements in the planning process, organizations can address known gaps and priority areas prior to exercising capabilities.

A Multi-year TEP may also serve as a follow-on companion document to the State of Nebraska's Homeland Security Strategy, and can provide a roadmap for the Nebraska Emergency Management Agency to follow in accomplishing the priorities described therein.

The TEPW was held on October 22, 2015 (See Appendix B for agenda). Prior to the meeting, participants completed a brief survey and calendars. At the workshop, participants interacted to discuss training, exercise, and planning priorities and opportunities for collaboration.

Highlights from the workshop include:

- This year's workshop was available via Zoom video conferencing software so attendees were able to attend in person or virtually.
- Participants focused on collaboration and building future planning focus in an open discussion format.
- There is a strong interest in expanding Cyber Security training, exercise, and planning.
- Participants are interested in a multi-sector approach to planning, training, and exercise.
- A growing focus on threat assessment, risk assessment in school security in rural communities is a growing focus.

Included in this Multi-year TEP is a training and exercise schedule, which provides a schedule of the proposed activities for the years 2016 through 2020.

# PROGRAM PRIORITIES

The State of Nebraska's Homeland Security Strategy sets the direction and framework to guide the state and communities to work together to make Nebraska a safer place. Participants were asked to complete a survey of their local strengths and gaps in preparation for the TEPW. Prior to the workshop, participants completed State Threat/Hazard Identification & Risk Assessment and the State Preparedness Report where they identified statewide priority areas, capability targets, and gap areas. These priority areas help to guide local and state decisions on where to train and exercise.

## TEPW Survey

As part of the Training, Exercise, and Planning Workshop (TEPW), participants are asked to provide input on the core capabilities based on the year's After Action Reports, exercises, real-world events, and training efforts. Twenty individuals took the survey, representing 15 agencies:

1. East Central PET Region
2. North Central PET Region
3. Northeast PET region
4. Panhandle PET Region
5. Southeast PET Region
6. Tri-County PET Region
7. ESF 1: Transportation
8. ESF 5: Emergency Management
9. ESF 8: Public Health & Medical
10. ESF 10: Environmental Quality
11. ESF 11: Agriculture & Natural Resources
12. ESF 13: Public Safety & Security
13. Nebraska Department of Education
14. Nebraska Department of Administrative Services
15. Nebraska Department of Correctional Services

Respondents were asked to identify their top core capability strengths<sup>1</sup>. The three top areas of strength were:

1. Planning (31%)
2. Access Control & Identity Verification (25%)  
Public Health & Medical
3. Public information & Warning  
On-Scene Security & Protection

Respondents commented on why these core capabilities were strengths:

*Past experience has proven strengths.*

*Schools have done a lot of planning through their safety plans.*

*Our [regional] CodeRed warning system for public awareness and warning and our use of social media [informs our ranking of public information and warning].*

*Responder agencies are well-trained and equipped for Search and Rescue. Our Panhandle Public Health agencies are well trained and organized. We have most of the equipment and many personnel trained on the Salamander System, RapidTAG and Mobile Express*

The respondents were then asked about the core capabilities that needed improvement.<sup>2</sup> Many of these areas were the same as the top strengths. The top four core capabilities needing improvement were:

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<sup>1</sup> 2014 strengths were operational coordination, planning, and operational communications.

1. Operational Communications (38%)  
Operational Coordination
2. Intelligence & Information Sharing
3. Cyber Security
4. Housing (19%)  
Threat & Hazard Identification

Respondents indicated these were continued needs within their region or agency. The respondents commented:

*Operational Communications - Our Region has improved on communications, however there is always a need for improvement across jurisdictional lines in the way of Mous, training and education.*

*The Tri-County PET Region will conduct a whole community threat assessment using FY 2015 SHSG funds. In addition, FY 2015 SHSG funds will be used to support the Tri-County Citizen Corps Program and the Nebraska Preparedness Partnership initiative (community resilience). Finally, the Tri-County PET Region has identified a continuing need for further ICS and ICS position-specific training.*

*During the response we had some capabilities that it was evident that we were not as successful with. These capabilities are listed above. Information sharing can make or break an incident and even though I thought we did pretty good with communications it could be better, especially between agencies.*

Likewise, respondents indicated that the core capabilities appearing in their training and exercise plans over the next five years.<sup>3</sup> The four most frequent responses were:

1. Operational Coordination
2. Operational Communications
3. Planning
4. Intelligence & Information Sharing  
Cyber Security  
Community Resilience  
Access Control & Verification

Next, respondents were asked to talk about general training and exercise needs in their area. Training requests included:

- Incident Command System - Especially ICS300 and ICS400- PIO Training - Position Specific Training - Salamander System Training - CERT Training
- Incident Command System EOC Management & Operations Public information & Warning
- Intelligence training for the necessary participants in the region.
- Response
- What does the NIAC offer the region? FEMA Advanced Professional Series Accountability system refresher and operation Interoperable Communications
- ICS and ICS position-specific training (i.e. 300 & 400 level training, Incident Management Team level training) Fire department special team training (i.e. HazMat and trench/confined space rescue) Law enforcement special team training (i.e. active shooter) Citizen Corps training
- Ag related training. Functional Communications training where departments can train together. More communities with CERT team training.
- Incident command
- Providing schools with current training on safety, security, threat assessment, vulnerabilities, developing effective safety plans, co-ordination of EOPs with community partners.

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<sup>2</sup> 2014 areas for improvement included operational communications, operational coordination, community resilience, and planning.

<sup>3</sup> 2014 core capabilities for training and exercise included: Operational Coordination, Operational Communications, Community Resilience, Environmental Health & Safety

- Incident Command Position Specific training, continued training for LEDRS on Foreign animal disease issues, continue training of local officials on local emergency response
- Emergency management role in public safety for officials and responders Regional incident management team training and development (regional team as opposed to a federal team) NIMS Managing expanding incidents (300-400) Collaboration with health depts - fatality management
- Fusion Liaison Officer Training NFIN training for allied agencies Cyber Analysis Training
- Statewide Radio training.

Exercise requests included:

- ICS - PIO - Access Control and Tagging - Community Resilience - Communications
- Incident Command System EOC Management & Operations Public information & Warning
- Search and Rescue with communications and intelligence.
- Operations
- Interoperable Communications utilizing State Agencies. We had a situation in our community that both the Police and State Patrol were involved and they couldn't/ wouldn't communicate because they wouldn't use the ROC channel if it was patched to the Police frequency.
- Law enforcement special team exercises (i.e. active shooter) Fire department special team exercises (i.e. HazMat and trench/confined space rescue) Operational coordination exercises (ICS principles) Operational communication exercises
- Ag related Tabletops Incident Command Seminar & Tabletops Communications Drill
- Exercise of command and control and the COOP
- Table top exercises to work through an incident that could occur in any school.
- Cross boarder livestock Movement, disease recognition
- Cyber security fatality management exercise for officials TTX for regional incident management team active shooter exercise for schools communications risk assessment mass casualty/ fatality general response training
- Intelligence information sharing exercise Cyber table-top exercise

Reflecting the same choices as 2014, participants noted the three areas for occurring most frequently for correction action items and improvement plans from After-Action Reports were:

1. Operational Communications (10)
2. Operational Coordination (9)
3. Planning (5)

*Communications has shown up in most AARs stating the lack of interoperability amongst responders. AARs demonstrate need for increased ICS and EOC training Situational awareness surrounding incidents is always in need of improvement.*

*Barriers to interoperable communications still exist; need for exercising interoperability with state radio system; email systems in counties were compromised leading to understanding that systems are very vulnerable with few mitigation strategies available.*

*We have learned that information between state and federal agencies is not always shared with local agencies.*

Finally, respondents were asked to rank order previously funded projects, equipment, or plans that require training or exercising. The results can be seen in Table 1.

<b>Table 1. Projects, Equipment, &amp; Plans Needing Training or Exercising</b>									
<b>Priority #1 Project, equipment, or plan description</b>	<b>Description of training desired</b>	<b>Priority #2</b>	<b>Description of necessary training</b>	<b>Priority #3</b>	<b>Description of necessary training</b>	<b>Priority #4</b>	<b>Description of Necessary Training</b>	<b>Priority #5</b>	<b>Description of Necessary Training</b>
<b>Access Control</b>	Training on Salamander System	Mass Notification System	Training on the system	CERT Training	CERT Training				
<b>Communication</b>	Operational training for new systems	Identify equipment	Training for new operators on new systems	Fusion Center	what, when and who to share information with				
<b>NRIN</b>	PET	FUSION	PET	CCP	PET	MMRS	PET	AG	PET
<b>Communications</b>	Interoperability with State Agencies	Access and Control	Ongoing as updates to the software occur	Planning	Offer FEMA Advanced Training courses	Law Enforcement Fusion Center Training	Train regions law enforcement on capabilities of NIAC		
<b>ICS Training</b>	additional ICS & ICS position-specific training	HazMat Training / Equipment Sustainment	additional HazMat training and equipment sustainment for Omaha and Bellevue Fire Departments	Active Shooter Training	continued law enforcement special team training with regard to active shooter response	Trench / Confined Space Training	continued training and equipment sustainment for Fire trench/confined space rescue capabilities	Citizen Corps Training	continued training and equipment sustainment for Tri-County Citizen Corps Program
<b>Communications</b>	Working together	Identification System	Identification & Accountability	EOC	EOC and Incident Command				
<b>LEDRS</b>	Animal Disease Response	Nebraska Interstate Emergency Livestock Movement Drill	Test Nebraska's interstate emergency livestock movement along a neighboring state border by participating in a drill by putting our current plan into action	General Foreign Animal Disease (FAD) workshop for county leaders	Asist local community leaders and first responders in understanding the State's plan for responding and local roles and responsibilities during a foreign animal disease outbreak				
<b>Operational Communications</b>	tabletops and exercises	Debris management	need updated county plans to	COOP/COG	need to update county	Mass Casualty	need training, exercises/drills;	NRIN	Use and operation to

			NEMA/FEMA standards then exercise them		COOP/COG plans to include emergency action planning (EAPs)	need ensure all counties have plans	enhance functional understanding
<b>Fusion Center</b>	Fusion Liaison Officer	Intelligence sharing	Memex, application	Risk and Hazard Identification	Fusion Center Analysts		

## THIRA & State Preparedness Report Input

Prior to the TEPW, attendees were able to opt-in to attend the Threat/Hazard Identification and Risk Assessment (THIRA) Workshop and the State Preparedness Report Workshop. These workshops were held concurrent to the TEPW to better identify priority areas and gaps that would need to be addressed in the five-year training and exercise calendars. After compiling the priority areas identified in the THIRA workshop and the gaps from the State Preparedness Report Workshop, it was determined that continued efforts should focus on high priority areas for planning, exercise and training. Rankings from the THIRA and State Preparedness Workshop can be seen in Table 2; high gaps and high needs areas are noted in red.

**Table 2. State Preparedness Report Priority & Gap Ranking**

Core Capability	Planning	Organization	Equipment	Training	Exercises	2015 Priority Rating
Planning	4	3	4.5	4	4	3
Public Information and Warning	3	4	4	2	4	3
Operational Coordination	5	2	2	3	3	3
Intelligence and Information Sharing	2	3	2	2	2	3
Access Control and Identity Verification	2	3	3	3	4	3
Cybersecurity	2	1	1	1	1	3
Physical Protective Measures	2	3	3	1	1	3
Supply Chain Integrity and Security	2	3	2	1	2	3
Community Resilience	2	3		1	3	3
Threats and Hazard Identification	2	2	4	3	3	3
Critical Transportation	4	4	2	3	2	3
Environmental Response/Health and Safety	4	4	3	3	4	3
Infrastructure Systems	2	2	2	2	2	3
Mass Search and Rescue Operations	4	3	3	3	3	3
Operational Communications	2	3	3	2	2	3
Economic Recovery	2	2		2	2	3
On-scene Security and Protection	5	4	3	4	4	2
Long-term Vulnerability Reduction	2	2	2	1	2	2
Fatality Management Services	2	2	1	1	1	2
Mass Care Services	4	3	3	2	3	2
Health and Social Services	2	3	2	3	2	2
Interdiction and Disruption	2	2	2	2	2	2
Public and Private Services and Resources	3	3	3	3	3	2
Public Health and Medical Services	3	3	1	2	2	2
Situational Assessment	3	2	2	2	3	2
Housing	1	1	1	1	1	2
Natural and Cultural Resources	2	2	2	2	2	2
Risk and Disaster Resilience Assessment	2	2	2	2	2	1
Forensics and Attribution	3	5	5	4	4	1
Screening, Search, and Detection	4	3	3	4	4	1
Risk Management for Protection Programs & Activities	3	2	2	3	3	1

## TRAINING, EXERCISE & PLANNING WORKSHOP

The Training, Exercise & Planning workshop was held on Thursday, October 22, 2015 in conjunction with the State Preparedness Report workshop and the THIRA Workshop. Participants identified training and exercise opportunities, linked opportunities to core capabilities, and discussed and identified opportunities for collaboration.

Prior to the workshop, participants submitted their five-year training and exercise calendars. Calendars were compiled into a statewide multi-year training and exercise calendar. Participants tied the training and exercises to the core capabilities during the workshop and discussed areas in which they would like additional or continued training opportunities based on the THIRA and State Preparedness Report input.

State agencies and regions were asked to discuss how to incorporate priority areas or where the state priority areas were already being incorporated in the five-year training and exercise calendar. Attendees were invited to respond to the priority and gap areas and discuss areas of focus.

Participants were first asked about priorities in the state of Nebraska:

1. What regions or agencies are addressing areas of high-need or high-gap as identified by the SPR, THIRA, and/or TEPW survey?
2. Are there high-priority/ high need areas that are not on the calendar that should be?
3. Are there areas of gap that need to be addressed on the calendar?
4. Can your agency or organization focus on one of the high-need and/or high-gap areas on the calendar? Where and when?
5. Are the areas on your organization's calendar that should not be included?

Regions and agencies wanted to focus on the following areas for the next 5 years:

1. Intel & Info Sharing - FLO
2. Economic Recovery
3. Communication
4. Supply Chain Integrity & Security – exercises in communities; cross boarder movement
5. Cyber Security – Cloud, Firewall, Exercise Design
6. Community Resilience – and community engagement/preparedness
7. Physical Protective Measures – defining, putting in place
8. Public Information & Warning – particularly for refugee & New American communities

Discussion notes are as follows:

- Cyber Security is a growing focus. The State Patrol can help with cyber security planning and training.
- A whole community collaborative approach is needed to help engage stakeholders and multiple sectors. An example of this is building public and private partnerships like with the NPP, completing whole community threat assessment, and continued planning, like with debris management planning. Threat assessment and emergency procedures and risk planning for all schools assists with collaborative planning. Critical Infrastructure planning is a necessary consideration of the multi-sector planning.

- Credentialing is a continued focus to complete credentialing training on all the equipment and resource typing across the state.
- Fatality Management: How to handle fatalities from an event efficiently and respectfully
  - Public Health: disposition, collection of remains,
    - Deanna Beckman in South Sioux City has an extensive plan
    - Laura Meyers (Hospital Coalition) has a fatality management plan as well
- North Central Region is planning a Rural Mass Care & Fatality training, and has previously focused on Ag Related Emergencies and Evacuation for schools and other entities.
- Volunteer organization is a continued focus through communication and COAD.
- Nebraska always has a focus on agriculture, including cross-border movement, agricultural exercises and planning, LEDRS training on foreign animal disease protocols
- There is additional interest in disruption and deterring nuclear transport; intel sharing (Fusion Liaison Officer); ongoing ICS training/exercising; traffic incident management (Dept. of Roads); Communication with other areas; and continued work with wildfire academy.

Participants were asked to discuss specific gaps they saw in the state and how to address them. Largely, the discussion focused on needing more training and education on *cyber security* (firewall, cloud training, e.g.); evaluation questions regarding *credentialing and access control*; *all-hazards planning* and *financial training*; *physical protective measures*; and *hazard-specific training* such as a certification in hazard-specific positions and local task books.

Participants examined the priorities from the State Preparedness Report (see Table 2), and reviewed what was working in each area and what required more focus. For example, for public information and warning, there is interest in breaking down language barriers. In another example, there is an interest in doing formal exercises in communities and regions with the Department of Agriculture for Supply Chain Security improvement.

Next, participants were asked about opportunities to collaborate:

1. Where do agencies and organizations conduct similar planning, exercise, or training within the same year or two?
2. Where do geographically close agencies plan to offer similar training and exercise?
3. At which training opportunities are do more agencies need to be included?
4. When new planning, exercise, or training events are planned (in exercise before), where can agencies and organizations collaborate?

Participants reported their areas of collaboration and focus. These efforts included:

- From the Avian influenza, we learned that more inter-agency/region collaboration is needed and it is important want to plan on that to help with credentialing and typing. Organizations need pre-planning and MOUs/MA; many regions have equipment; but need sharing personnel and efforts.
- North Central Health Department – Ryan Parks indicated that there is more collaboration on planning and info sharing for Public Health around the state with public health agencies.
- Tri-County-The Tri-County PET Region is collaborating on credentialing from multiple agencies and between emergency managers, communities, and partners. An example of this focus is

through the Nebraska Preparedness Partnership (NPP), which is working to build private, public, and nonprofit emergency preparedness together.

- Department of Roads – e.g. Terrex exercise – Nebraska DOR is focused on more collaboration on exercise and participation in exercise with others; they have 110 shops across state that can collaborate with others. In addition, they are focused on more training in partnership with local agencies and organizations and getting to know local agencies to participate
- SE Region works together on real-world events like the air show, where a key focus on collaboration is on credentialing and event planning.
- NEMA – This past year, NEMA assisted with the TERREX exercise, conducts monthly seminars, hosted tabletop exercises in multiple locations, and was collaborative-sharing resource information. Currently, they are planning for TERREX 16 with state agencies, a limited full scale exercise wildfire in Chadron/Crawford Area (Panhandle Region) with a focus on INTEROPERABLE COMMUNICATION, multi-agencies w/ different radio systems, aerial systems. Emergency Management is about collaboration-before the event. In addition, they will be offering EM101 Sessions (first one in North Platte) with a 4 hour training for elected officials (COMMUNITY RESILIENCE) to share info about local emergency management. NEMA can provide this training by request. There's a brochure about what's available to elected officials, which is sent after elections previously, and it is located on NEMA website. The North Central Region is working with emergency medical response and state associations on economic development district in North Central area and volunteer management. Lincoln County using COAD and VOAD to set up and do training
- East Central - Tim Hofbauer has trained in tagging and tracking to help support credentialing (ACCESS CONTROL & VERIFICATION)
- The Panhandle PET Region is hosting the Wildfire Academy. They are building for more staffing from other regions and organizations. The Region will build up COAD and Scotts Bluff area, COAD in Region 21, Volunteer Center. In addition, the Panhandle region is planning to train volunteers on credentialing.
- The South Central region works closely with state patrol to plan State Fair and events. In addition, they will host design team classes and annual exercise. The Region would like to provide Finance Coordinator training open to individuals around the State.
- The Nebraska State Patrol is able to assist with training and exercises. Any training exercise you host, please invite NSP. Requests may be made through Lt. Carla Schreiber. NSP can join in on training and exercises to enhance collaboration and also benefits NSP in each region.
- The Nebraska Department of Education is focused on building safety and security in schools. They are working to increase emergency management in this process to build capacity.

## **Multi-year Training and Exercise Schedule**

The following five-year calendar is provided to detail the training and exercise events that are planned for the years 2016 – 2020 for each region and state agency. Some agencies, such as the Department of Insurance, serve in a resource role and do not schedule events on the MyTEP calendar.

Training and exercise events are chosen by each representative agency or region. The events are approved by the Nebraska Emergency Management Agency (NEMA) where necessary and recorded

according to HSEEP guidelines. After Action Reports or hot-washes are completed after each training, exercise, or real world event to evaluate effectiveness, lessons learned, strengths, and/or corrective action times.

Once calendar items are approved by their representative agency and NEMA, they may be shared at the state homeland planning website and calendar at <http://homelandplanning.nebraska.edu/>. The purpose of this website is to increase awareness and collaboration statewide projects, council meetings, training events, and exercises.

## Nebraska Multi-year Training and Exercise Schedule

### Legend

- |   |  |  |
|---|--|--|
| 1. Access Control and Identity Verification | 12. Intelligence and Information Sharing | 22. Planning   |
| 2. Community Resilience                     | 13. Interdiction and Disruption          | 23. Public and Private Services and Resources            |
| 3. Critical Transportation                  | 14. Long-term Vulnerability Reduction    | 24. Public Health and Medical Services                   |
| 4. Cybersecurity                            | 15. Mass Care Services                   | 25. Public Information and Warning                       |
| 5. Economic Recovery                        | 16. Mass Search and Rescue Operations    | 26. Risk and Disaster Resilience Assessment              |
| 6. Environmental Response/Health and Safety | 17. Natural and Cultural Resources       | 27. Risk Management for Protection Programs & Activities |
| 7. Fatality Management Services             | 18. On-scene Security and Protection     | 28. Screening, Search, and Detection                     |
| 8. Forensics and Attribution                | 19. Operational Communications           | 29. Situational Assessment                               |
| 9. Health and Social Services               | 20. Operational Coordination             | 30. Supply Chain Integrity and Security                  |
| 10. Housing                                 | 21. Physical Protective Measures         | 31. Threats and Hazard Identification                    |
| 11. Infrastructure Systems                  |  |  |

Multi-year Training and Exercise Plan (TEP)

2016 Calendar

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>East Central</b>	NIMS training at county levels (22-planning)	G270.4 Recovery from disaster, the local government role (22-Planning)	Severe Weather Training at county levels (29-Situational Awareness);  Tornado Drill at county level (21-Physical Protective Measures, 22-Planning)	NAEM (22-Planning)  G191 Incident Command System/Emergency Operations Center Interface (22-Planning)		G393 Mitigation for Emergency Managers (22-Planning)		G393 Mitigation for Emergency Managers or the G318 Local Mitigation Planning (22-Planning)	G202 Debris Management (22-Planning)	CERT Training at county levels (2-Community Resilience)  Fire Drill at county level (21-Physical Protective Measures, 22-Planning)		
<b>North Central</b>		Seminar - State of Nebraska Policies on road closure (3 - Critical Transportation)  Seminar - Sheltering and Feeding (21 - Physical Protective Measures)	Hospital training mass care/ triage (15 -Mass Care Services)  Drills to test tornado, lockdown, evacuation and shelter in place plans for all local government facilities. (18)  Severe Weather Awareness	Severe Weather Training (29 - Situational Assessment)  Credentialing (1)		NIMS training 100,200,700,800 (22 - Planning)  CPR, HazMat, Active Shooter, NIMS, etc. for new employees (22 - Planning)	Tabletop - 30 Supply Chain - Ag		Evacuation Procedures for Schools/ Hospitals and Govt. Buildings (18)  Table Top Exercise - Scenario TBD	Fire Prevention (Custer) (6 – Environmental Response / Health & Safety)	Functional Exercise - Severe Winter Weather Event (29 - Situational Assessment)  TTX -Incident Command/E OC  NIMS TTX - Hazmat	

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>Northeast</b>	Regional TTX with Railroad (3)  Winter Run 16 Drill	Sidetrack Functional Exercise	Severe Weather Awareness Training(22)	Severe Weather Awareness Training (22)  EOC Functional	Regional Functional – TB D	Ethanol Plant Exercise South Sioux City (31 & 3)  AAR			Pipeline Emergency Response Training (22)	Pipeline Emergency Response Training (22)  NE State Vol. Fire Dept. w/Region TTX (19 & 20)  Madison County ESE	Training (TBD)	
<b>Panhandle</b>		Regional Model City TTX (Operational Communications)	Severe Weather Awareness Week: TOR Test (25 – Public Information & Warning)	(NRAT)Check in - Wildland Fire Academy (20-Planning)	ICS 300/400 (22-Planning)	ICS 402 (22 - Planning)	SPD Advanced Law Enforcement Response Training					
<b>South Central</b>	MARC Training (GI)  Orion Damage Assessment  Incident Command Type 3  TRIMRS Mini TTX for Pan Flu	COAD Conference (GI)  Salamander Command & Rapid Tag System  TRIMRS Mini TTX for Pan Flu	Severe Wx Training  Orientation Mass Evacuation  EOC Drill – GI  Multi-Hazard drill for Elected,dept heads (Hamilton)  TRIMRS Mini TTX for Pan Flu	Severe Wx Training  Full Scale Mass Evacuation  CERT  TRIMRS Functional EX for Pan Flu	GI Airport Exercise TTX  ICS 300/400	COML Type 3  Games & Parks TTX (Cambridge Lake)  Buffalo Co EOC Medical Table	SUL Type 3	OSC Type 3	Orientation Mass Evacuation (3 - Critical Transportation)  Orientation Mass Evacuation	Full Scale Mass Evacuation (3 - Critical Transportation)  CERT  ICS 300/400	Regional IMT Exercise  FSC Type 3  EOC drill (Hamilton)	Family Assistance Center FSX  St. Francis Active Shooter Drill

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>Southeast</b>	<p><b>CERT Training</b> Date TBD (2)</p> <p><b>NIMS 100, 200, 700 &amp; 800</b> (22- <i>Planning</i>)</p>		<p><b>Drills to test tornado, lockdown, evacuation &amp; shelter in place plans</b> for local gov't facilities. (21 - <i>Physical Protective Measures</i>; 22 - <i>Planning</i>)</p> <p><b>Severe Weather Awareness Training</b> (29 - <i>Situational Assessment</i>, 25- <i>Public Information and Warning</i>)</p>	<p><b>Severe Weather Awareness Training</b> (29 - <i>Situational Assessment</i>; 25- <i>Public Information and Warning</i>)</p>		<p><b>Airport TTX Exercise</b></p> <p><b>FSE – Saline County &amp; others</b> (29 - <i>Situational Assessment</i>, 19. <i>Operational Communication s</i>, 20. <i>Operational Coordination</i>, 24. <i>Public Health &amp; Medical Services</i>)</p>		<p><b>Decon Training</b> (6)</p> <p><b>Rand Call-Down</b> (20)</p>	<p><b>Pipeline safety training</b> (3 - <i>Critical Transportation</i>, 14 - <i>Long-Term Vulnerability Reduction</i>, 20 - <i>Operational Coordination</i>, 22 – <i>Planning</i>)</p>			<p>Ebeam Training (20)</p>
<b>Southwest</b>	<p><b>Nebraska EMS Conference</b> (22 - <i>Planning</i>)</p> <p><b>IPC-TTX Trenton Lake</b> (6 – <i>Environmental Response / Health &amp; Safety</i>)</p> <p>CERT</p>	<p><b>Statewide Severe Weather Drill</b> (29 - <i>Situational Assessment</i>)</p>	<p><b>IPC-TTX Ethanol Plant Cambridge</b> (11 - <i>Infrastructure Systems</i>) (6 – <i>Environmental Response / Health &amp; Safety</i>)</p> <p><b>IPC-TTX Ethanol Plant Perkins County</b> (11 - <i>Infrastructure Systems</i>) (6 – <i>Environmental</i></p>	<p><b>Nebraska EMS Conference</b> (22 - <i>Planning</i>)</p>	<p><b>Nebraska Fire School</b> (6 – <i>Environmental Response / Health &amp; Safety</i>)</p> <p><b>Center for PrepEd Symposia</b> (6 – <i>Environmental Response / Health &amp;</i></p>	<p><b>MTPC-TTX Ethanol Plant Cambridge</b> (11 - <i>Infrastructure Systems</i>) (6 – <i>Environmental Response / Health &amp; Safety</i>)</p> <p><b>MTPC-TTX Ethanol Plant Perkins County</b> (11 - <i>Infrastructure</i></p>	<p><b>FPC-TTX Ethanol Plant Cambridge</b> (11 - <i>Infrastructure Systems</i>) (6 – <i>Environmental Response / Health &amp; Safety</i>)</p> <p><b>FPC-TTX Ethanol</b></p>	<p><b>TTX-Ethanol Plant Cambridge</b> (11 - <i>Infrastructure Systems</i>) (6 – <i>Environmental Response / Health &amp; Safety</i>)</p> <p><b>FE-Ethanol Plant Perkins County</b> (11 - <i>Infrastructure Systems</i>) (6 –</p>	<p><b>NIRMA Workshop</b> (22 - <i>Planning</i>)</p> <p>TTX-Long Term Care Exercise</p>	<p><b>Statewide Severe Weather Drill</b> (29 - <i>Situational Assessment</i>)</p>		

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
	Training (2 – Community Resilience)		Response / Health & Safety)  <b>Center for PrepEd Symposia</b> (6 – Environmental Response / Health & Safety) <b>Severe Weather Training</b> (29 - Situational Assessment)		Safety)	Systems) (6 – Environmental Response / Health & Safety)  <b>Center for PrepEd Symposia</b> (6 – Environmental Response / Health & Safety)	<b>Plant Perkins County</b> (11 - Infrastructure Systems) (6 – Environmental Response / Health & Safety)  <b>MTPC-TTX Long Term Facility Exercise</b>		Environmental Response / Health & Safety)  <b>FPC-TTX Long Term Facility Exercise</b>			
<b>Southwest Regional Yearlong planning: Operational Coordination - 20</b>												
Tri-County		ICS 300		MRC In-Service  CERT Basic Training	ICS 400			ICS 300		CERT Basic Training	ICS 400	
Dept. of Agriculture			(2)Foreign Animal Disease Seminar for County Leaders (30 – Supply Chain Integrity & Security)(2 - Community Resilience)	(2)Foreign Animal Disease Seminar for County Leaders (30 – Supply Chain Integrity & Security)(2 - Community Resilience)				LEDRS Conference and Exercise (30 – Supply Chain Integrity & Security)	County/Regional Ag Exercise (30 – Supply Chain Integrity & Security)(2 - Community Resilience)	NDA COG Drill		
DHHS	ANS call down for LHD ERC's staff (22) -	Mass Fatality TTX		ANS call down for LHD ERC's staff (22) - ANS call down for			ANS call down for LHD ERC's staff (22)	CRI TEPW (22)				ANS call down for LHD ERC's staff (22) - ANS call down

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
	Communica tion Equipment (19) - ANS call down for BT staff (22) - ANS call down for RSS/ECC staff (22)			BT staff (22) - Communication Equipment (19) - ANS call down for RSS/ECC staff (22) - CRI/SNS Request, Distribution & Dispensing FSE								for BT staff (22) - Communica tion Equipment (19) - ANS call down for RSS/ECC staff (22)
North Central Public Health Department									State Laboratory's Pager (19 – Operational Communicatio n)  Pick-List NESIIS (6- Public Information)  DHHS's 24/7 Telephone Line (19)	POD Call-Down (22 - Planning)  RROMRS / Radio Communicatio ns Regional Drill (6- Information sharing; operational communication s)  Sub-Hub Call- Down (22 - Planning)  Closed Pod Call-Down (22 - Planning)		

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
										Santee Health Center Tornado Drill TTX		
Nebraska Department of Education	School Security Specialist Training of Trainers (Standard Response Protocol)											
NE Health Dept	Portable and Stand Alone Generator Testing (monthly, No Date) (22 - Planning)	Monthly Telehealth Videoconferencing Test (Monthly, No Date) (22 - Planning)	Tribal Videoconferencing (Annually) (22 - Planning)	NNPHD On-Site Tornado Shelter in Place Drill (Annually) (3 - Critical Transportation)	N95 Mask Fit Testing (Annually) (22 - Planning)	NESIIS Pick List Generation (Annually) (22 - Planning)		Call down contact information -Native American Tribes (Winnebago and Omaha)	RROMRS Hospital/Public Health Exercises (Annually, No Date) (22 - Planning)	PET Region Exercises (Annually, no date) (22 - Planning)		
NEMA	1/14/16 NEMA Seminar 1/7/16 ESFC Call back drill/training 1/14/16 NEMA G-	2/11/16 NEMA Seminar Dam Failure/Flooding L-965 Resource Unit Leader	3/11/16 NEMA Seminar Severe Weather Awareness Orientation L-962 Planning Section Chief 3-8-16	4/14/16 NEMA Seminar Hazmat Contingency / Blue book (Tonya) NWFA	5/12/16 NEMA Seminar Wildfire / Seat Activation Seminar REP EX FSE	Basic Academy 6/9/16 NEMA Seminar	7/14/16 NEMA Seminar	8/11/16 NEMA Seminar	9/8/16 NEMA Seminar	10/13/16 NEMA Monthly Seminar ICS 300/400 Winter Weather Seminar	11/10/16 NEMA Seminar	12/8/16 NEMA Seminar

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
	557 IS 300/400		COOPER Full Scale Exercise									
<b>March – May: TERREX Full Scale Interoperable Communications Exercise Interoperable communications Exercise (Wildfire, TBD)</b> <b>NEMA Ongoing Planning Activities: Senior Advisory Council; Homeland Security Policy Group</b>												
Nebraska OCIO	<i>Electrical failure autostart test(14)</i>	TTX: BCM Escalation/Activati on (20 - Operational Coordination)	Statewide Severe Weather Drill (29 - Situational Assessment)	<i>Electrical failure autostart test(14)</i>			<i>Electrical failure autostart test(14)</i>	TTX: Vendor resiliency review (20 - Operational Coordinatio n)	TERREX	<i>Electrical failure autostart test(14)</i>  Facility Fire Drill (29 - Situational Assessment)  Cybersecurity Training - Agency wide, mandatory (4 - Cybersecurity)		
<b>Monthly: MNS- Leadership Callout test (monthly); Weekly genset exercise / monthly load test (14)</b>												
Nebraska State Patrol	Quarterly Advisory Committee (22)  Quarterly NIAC Executive Board Meeting		Cooper Nuclear Power Plant Exercise  Ft. Calhon Drills	Quarterly Advisory Committee (22)  NIPC (22)  Quarterly NIAC Executive Board Meeting (22)  Cooper Nuclear		Annual Fusion Liaison Officer Training	Quarterly Advisory Committee (22)  Quarterly NIAC Executive Board Meeting (22)	Cooper Nuclear Power Plant Exercise  Ft. Calhon Drills		Quarterly Advisory Committee (22)  Quarterly NIAC Executive Board Meeting (22)		

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
	(22) Cooper Nuclear Power Plant Exercise Ft. Calhoun Drills			Power Plant Exercise Ft. Calhoun Drills								
OMMRS	Cybersecurity Full scale Functional Exercise		Regional County Health Department FSE-Request Process, Distribution and Dispensing 3-1, 2, & 3, 2016  OMMRS Annual Training	CRI Planning Revision		Hospital SNS Request Process  PrepEd Symposia (TBD)	SNS Security & Inventory Management	Offut Air Force Base: MARE FSE – TBD  SNS POD & PIO Coordinator	SNS, MRS, IT, Staff/Vol Coordinator		Hospital SNS Request Process	
<p><i>Unscheduled: Eppley Full Scale Exercise</i>  <i>Ongoing: OMMRS 800MHz Radio Monthly Radio Test; Douglas County 800MHz Radio Month ICP Test</i></p>												
Statewide Activities			Severe Weather Awareness Week: TOR Test (22 - Planning)	Investment Justification Wkshp (22 - Planning)  NAEM Conference (22)						SPR Workshop / TEPW (22 - Planning)		NACO Conference (22 - Planning)

Multi-year Training and Exercise Plan (TEP)

2017 Calendar

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
East Central	NIMS training at county levels (22-planning)		Severe Weather Training at county levels (29-Situational Awareness);  Tornado Drill at county level (21-Physical Protective Measures, 22-Planning)	NAEM (22-Planning)	G270.4 Recovery from Disaster, the Local Government Role (22 - Planning)				Functional Needs (22-Planning)	CERT Training at county levels (2-Community Resilience)  Fire Drill at county level (21-Physical Protective Measures, 22-Planning)		
Panhandle			Severe Weather Awareness Week: TOR Test (25 – Public Information & Warning)	(NRAT)Check in - Wildland Fire Academy / NAEM (20 - Planning)								
North Central			Severe Weather Training (29 - Situational Awareness)				TTX – Supply Chain  TTX – Mass Search & Rescue					

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Northeast	Winter Run Drill (18)		Severe Weather Awareness Training (22)	Severe Weather Awareness Training (22)	Regional Functional – TBD	Regional TTX Managing Economic Recovery(5)	AAR		Pipeline Emergency Response Training (22)	Pipeline Emergency Response Training (22) Madison Co FSE Multi Company Night Drill (Fire Dept) Madison County FSE		
South Central	ICS 300/400 Orion Damage Assessment Mobile Ex/Rapid Tag (Hamilton)	COAD Conference Salamander Command & Rapid Tag System PSC - Type 3	Severe Wx Training Orientation Foreign Animal Disease EOC Drill - GI Tornado TTX (Hamilton)	Severe Wx Training Full Scale Foreign Animal Disease CERT	GI Airport TTX RESL Type 3	St. Francis MCI Drill	ICS 300/400	COMT Type 3 Orientation Foreign Animal Disease	State Fair & Husker Harvest Days Full Scale Foreign Animal Disease	CERT LSC Type 3	Regional IMT Exercise EOC drill (Hamilton)	
Southeast	CERT Training Date TBD (2) NIMS 100, 200, 700 & 800 (22-Planning)		Drills to test tornado, lockdown, evacuation & shelter in place plans for local gov't	Severe Weather Awareness Training (29 - Situational Assessment; 25- Public Information and		Airport TTX Exercise		Decon Training (6) Rand Call-Down (19)	Pipeline safety training (3 - Critical Transportation, 14 - Long-Term Vulnerability Reduction, 20 -			Ebeam Training (19)

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
			facilities. (21 - Physical Protective Measures; 22 - Planning) <b>Severe Weather Awareness Training (29 - Situational Assessment)</b>	<i>Warning)</i>					<i>Operational Coordination, 22 - Planning)</i>			
<b>Southwest</b>	<b>Nebraska EMS Conference (22 - Planning)</b>  IPC-TTX Trenton Lake (6 – Environmental Response / Health & Safety)  ICS Training- Ongoing through the year	<b>Statewide Severe Weather Drill (29 - Situational Assessment)</b>	<b>MTPC-TTX Cambridge Lake (6 – Environmental Response / Health &amp; Safety, 7- Fatality Management, 15- Mass Care)</b>  <b>Center for PrepEd Symposia (6 – Environmental Response / Health &amp; Safety)</b>  <b>Severe Weather Training (29 -</b>	<b>NAEM Conference (22 - Planning)</b>  <b>Center for PrepEd Symposia (6 – Environmental Response / Health &amp; Safety)</b>  <b>Nebraska EMS Conference (22 - Planning)</b>	<b>Nebraska Fire School (6 – Environmental Response / Health &amp; Safety)</b>  <b>Center for PrepEd Symposia (6 – Environmental Response / Health &amp; Safety)</b>	<b>Center for PrepEd Symposia (6 – Environmental Response / Health &amp; Safety)</b>  <b>FPC-TTX Cambridge Lake (6 – Environmental Response / Health &amp; Safety, 7-Fatality Management, 15- Mass Care)</b>  <b>CERT Training (2 – Community Resilience)</b>	<b>TTX Cambridge Lake (TTX Cambridge Lake (6 – Environmental Response / Health &amp; Safety, 7- Fatality Management, 15- Mass Care)</b>  <b>MTPC-FE Long Term Facility Exercise</b>		<b>FPC-FE Long Term Facility Exercise</b>	<b>NIRMA Workshop (22 - Planning)</b>  <b>FE-Long Term Care Exercise</b>	<b>Statewide Severe Weather Drill (29 - Situational Assessment)</b>	

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
			Situational Assessment)									
<i>Southwest Regional Yearlong planning: Operational Coordination - 20</i>												
Tri-County		ICS 300		MRC In-Service  CERT Basic Training	ICS 400			ICS 300		CERT Basic Training	ICS 400	
Dept. of Agriculture			(2)Foreign Animal Disease Seminar for County Leaders (30 – Supply Chain Integrity & Security)(2 - Community Resilience)	(2)Foreign Animal Disease Seminar for County Leaders (30 – Supply Chain Integrity & Security)(2 - Community Resilience)				LEDRS Conference and Exercise (30 – Supply Chain Integrity & Security)		NDA COG Drill		
DHHS	ANS call down for LHD ERC's staff (22) - Communication Equipment (19) - ANS call down for BT staff (22) - ANS call down for RSS/ECC staff (22)		SNS/RSS Operations (24)	ANS call down for LHD ERC's staff (22) - Communication Equipment (19) - ANS call down for BT staff (22) - ANS call down for RSS/ECC staff (22)			ANS call down for LHD ERC's staff (22) - Communication Equipment (19) - ANS call down for BT staff (22) - ANS call down for RSS/ECC staff (22)	CRI TEPW (22)				ANS call down for LHD ERC's staff (22) - Communication Equipment (19) - ANS call down for BT staff (22) - ANS call down for RSS/ECC staff (22)

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Nebraska Department of Education	Begin school Standard Response Protocol training (continuous; Planning)											
Nebraska State Patrol	Quarterly Advisory Committee (22)  Quarterly NIAC Executive Board Meeting (22)			Quarterly Advisory Committee (22)  NIPC (22)  Quarterly NIAC Executive Board Meeting (22)		Annual Fusion Liaison Officer Training	Quarterly Advisory Committee (22)  Quarterly NIAC Executive Board Meeting (22)			Quarterly Advisory Committee (22)  Quarterly NIAC Executive Board Meeting (22)		
NEMA	NEMA Monthly Seminar  ICS 300/400	NEMA Monthly Seminar  L-967 Logistics Section Chief	NEMA Monthly Seminar  Severe Weather Awareness Orientation  L-984 Strick Team / Task Force Leader	NWFA  NEMA Monthly Seminar	NEMA Monthly Seminar  Wildfire / Seat Activation	Basic Academy  NEMA Monthly Seminar	NEMA Monthly Seminar	NEMA Monthly Seminar  318 Plans class, PDA/EHP	NEMA Monthly Seminar	NEMA Monthly Seminar  Ft. Calhoun EX, 10/17/17  Winter Weather Orientation	NEMA Monthly Seminar  TERREX	NEMA Monthly Seminar
<i>NEMA Ongoing Planning Activities: Senior Advisory Council; Homeland Security Policy Group</i>												

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Nebraska OCIO	Electrical failure autostart test(14)		Statewide Severe Weather Drill (29 - Situational Assessment)	Electrical failure autostart test(14)			Electrical failure autostart test(14)		TERREX	Electrical failure autostart test(14)  Facility Fire Drill (29 - Situational Assessment)		
	Monthly: MNS- Leadership Callout test (monthly); Weekly genset exercise / monthly load test (14)											
North Central Public Health Department			COOP Training (22 - Planning)						State Laboratory's Pager (19 – Operational Communication)  Pick-List NESIIS (6- Public Information)  DHHS's 24/7 Telephone Line (19)	POD Call-Down (22 - Planning)  RRORMRS / Radio Communications Regional Drill (6- Information sharing; operational communications)  Sub-Hub Call-Down (22 - Planning)  Closed Pod Call-Down (22 - Planning)		
Statewide Activities			Severe Weather Awareness Week: TOR Test (22; 29; 25)	Investment Justification Wkshp (22 - Planning)  NAEM						SPR Workshop / TEPW (22 - Planning)		NACO Conference (22 - Planning)

**Multi-year Training and Exercise Plan (TEP)**

<b>Organization</b>	<b>Jan</b>	<b>Feb</b>	<b>Mar</b>	<b>Apr</b>	<b>May</b>	<b>Jun</b>	<b>Jul</b>	<b>Aug</b>	<b>Sep</b>	<b>Oct</b>	<b>Nov</b>	<b>Dec</b>
				Conference								

Multi-year Training and Exercise Plan (TEP)

2018 Calendar

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
East Central	NIMS training at county levels (22-planning)		Severe Weather Training at county levels (29-Situational Awareness);  Tornado Drill at county level (21-Physical Protective Measures, 22-Planning)	NAEM (22-Planning)	Incident Action Plan (IAP) Training			Incident Action Plan (IAP) Drill		CERT Training at county levels (2-Community Resilience)  Fire Drill at county level (21-Physical Protective Measures, 22-Planning)		
North Central		TTX – Operational Communications	Severe Weather Training (29 - Situational Awareness)				FSE – Operational Communications					
Northeast	Winter Run Drill		Severe Weather Awareness Training (22)  EOC Functional Exercise	Severe Weather Awareness Training (22)		Regional FSE Managing Economic Recovery (5)  Regional FSE – TBD	AAR		Pipeline Emergency Response Training (22)	Pipeline Emergency Response Training (22)  Madison Co FSE Multi Company Night Drill (Fire Dept.)		

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Panhandle			Severe Weather Awareness Week: TOR Test (25 – Public Information & Warning)	(NRAT)Check in - Wildland Fire Academy / NAEM (20 - Planning)								
Southeast	CERT Training Date TBD (2)  NIMS 100, 200, 700 & 800 (22- Planning)		Drills to test tornado, lockdown, evacuation & shelter in place plans for local gov't facilities. (21 - Physical Protective Measures; 22 - Planning) Severe Weather Awareness Training (29 - Situational Assessment)	Severe Weather Awareness Training (29 - Situational Assessment; 25- Public Information and Warning)		Airport TTX Exercise		Decon Training (6)  Rand Call-Down (19)	Pipeline safety training (3 - Critical Transportation, 14 - Long-Term Vulnerability Reduction, 20 - Operational Coordination, 22 – Planning)			Ebeam Training (19)
South Central	ICS 300/400  Orion Damage Assessment  Mobile Ex/Rapid Tag	COAD Conference  Salamander Command & Rapid Tag System	Severe Wx Training  EOC Drill - GI Tornado TTX (Hamilton)	Severe Wx Training  CERT	GI Airport TTX	St. Francis MCI Drill  COML Type 3	ICS 300/400	OSC Type 3	State Fair & Husker Harvest Days  SUL Type 3	CERT	Regional IMT Exercise  FSC Type 3  EOC Drill	

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
	(Hamilton)	Incident Command - Type 3									(Hamilton)	
Southwest	<p>Nebraska EMS Conference (22 - Planning)</p> <p>IPC-FE Cambridge Lake (6 – Environmental Response / Health &amp; Safety)</p> <p>ICS Training- Ongoing through the year</p>	<p>Statewide Severe Weather Drill (29 - Situational Assessment)</p>	<p>MTPC-FE Cambridge Lake (6 – Environmental Response / Health &amp; Safety)</p> <p>Center for PrepEd Symposia (6 – Environmental Response / Health &amp; Safety)</p> <p>Severe Weather Training (29 - Situational Assessment)</p>	<p>NAEM Conference (22 - Planning)</p> <p>Center for PrepEd Symposia (6 – Environmental Response / Health &amp; Safety)</p> <p>Nebraska EMS Conference (22 - Planning)</p>	<p>Nebraska Fire School (6 – Environmental Response / Health &amp; Safety)</p> <p>Center for PrepEd Symposia (6 – Environmental Response / Health &amp; Safety)</p>	<p>Center for PrepEd Symposia (6 – Environmental Response / Health &amp; Safety)</p> <p>FPC-FE Cambridge Lake (6 – Environmental Response / Health &amp; Safety)</p>	<p>FE Cambridge Lake (6 – Environmental Response / Health &amp; Safety)</p> <p>Nebraska EMS Conference (22 - Planning)</p>		<p>CERT Training (2 – Community Resilience)</p>	<p>NIRMA Workshop (22)</p>	<p>Statewide Severe Weather Drill (29 - Situational Assessment )</p>	<p>NACO Conference (22, 23)</p>
<i>Southwest Regional Yearlong planning: Operational Coordination - 20</i>												
Tri-County		<p>ICS 300</p> <p>CERT Basic Training</p>		<p>MRC In-Service</p>	<p>ICS 400</p>			<p>ICS 300</p>		<p>CERT Basic Training</p>	<p>ICS 400</p>	

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Nebraska Dept. of Ag.			Nebraska Interstate Emergency Livestock Movement Tabletop Exercise (30 – Supply Chain Integrity & Security)	Nebraska Interstate Emergency Livestock Movement Tabletop Exercise (30 – Supply Chain Integrity & Security)				LEDRS Conference and Exercise (30 – Supply Chain Integrity & Security)		NDA COG Drill		
Nebraska DHHS	ANS call down for LHD ERC's staff (22) - Communication Equipment (19) - ANS call down for BT staff (22) - ANS call down for RSS/ECC staff (22)		SNS/RSS Operations (24)	ANS call down for LHD ERC's staff (22) - Communication Equipment (19) - ANS call down for BT staff (22) - ANS call down for RSS/ECC staff (22)			ANS call down for LHD ERC's staff (22) - Communication Equipment (19) - ANS call down for BT staff (22) - ANS call down for RSS/ECC staff (22)	CRI TEPW (22)				ANS call down for LHD ERC's staff (22) - Communication Equipment (19) - ANS call down for BT staff (22) - ANS call down for RSS/ECC staff (22)
Nebraska Department of Education	Standard Response Protocol training (continuous; Planning)	School Security Assessment Training to ESU sites										
Nebraska State Patrol	Quarterly Advisory Committee (22)			Quarterly Advisory Committee (22)		Annual Fusion Liaison Officer Training	Quarterly Advisory Committee (22)			Quarterly Advisory Committee (22)		

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
	Quarterly NIAC Executive Board Meeting (22)			NIPC (22) Quarterly NIAC Executive Board Meeting (22)			Quarterly NIAC Executive Board Meeting (22)			Quarterly NIAC Executive Board Meeting (22)		
NEMA	NEMA Monthly Seminar ICS 300/400	NEMA Monthly Seminar AH Position-Specific Course (TBD)	NEMA Monthly Seminar Severe Weather Awareness Orientation AH Position-Specific Course (TBD)	NWFA NEMA Monthly Seminar	NEMA Monthly Seminar Wildfire / Seat Activation	Basic Academy NEMA Monthly Seminar	NEMA Monthly Seminar 7/31/2018 Cooper Exercise	NEMA Monthly Seminar	NEMA Monthly Seminar	NEMA Monthly Seminar ICS 300/400 Winter Weather Orientation	NEMA Monthly Seminar	NEMA Monthly Seminar
<i>NEMA Ongoing Planning Activities: Senior Advisory Council; Homeland Security Policy Group</i>												
Nebraska OCIO	Electrical failure autostart test(14)		Statewide Severe Weather Drill (29 - Situational Assessment)	Electrical failure autostart test(14)			Electrical failure autostart test(14)		TERREX	Electrical failure autostart test(14) Facility Fire Drill (29 - Situational Assessment)		
North Central Public Health			COOP Training (22 - Planning)						State Laboratory's Pager (19 – Operational)	POD Call-Down (22 - Planning) RROMRS / Radio		

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Department									Communication ) Pick-List NESIIS (6- Public Information) DHHS's 24/7 Telephone Line (19)	Communications Regional Drill (6- Information sharing; operational communications ) Sub-Hub Call-Down (22 - Planning) Closed Pod Call-Down (22 - Planning)		
Statewide Activities			Severe Weather Awareness Week: TOR Test (22 - Planning)	Investment Justification Wkshp (22 - Planning) NAEM Conference (22)						SPR Workshop / TEPW (22 - Planning)		NACO Conference (22 - Planning)

Multi-year Training and Exercise Plan (TEP)

2019 Calendar

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
East Central	NIMS training at county levels (22-planning)		Severe Weather Training at county levels (29-Situational Awareness);  Tornado Drill at county level (21-Physical Protective Measures, 22-Planning)	NAEM (22-Planning)						CERT Training at county levels (2-Community Resilience)  Fire Drill at county level (21-Physical Protective Measures, 22-Planning)		
Northeast	Winter Run Drill		Severe Weather Awareness Training (22)	Severe Weather Awareness Training (22)  EOC Functional Exercise		Regional FSX Managing Economic Recovery (5)  Regional FSE-TBD	AAR		Pipeline Emergency Response Training (22)	Pipeline Emergency Response Training (22)  Antelope County FSE  Madison County FSE		
North Central		TTX – Operational Communications	Severe Weather Training (29 - Situational)				TTX – Operational Communications					

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
			Awareness)									
Panhandle			Severe Weather Awareness Week: TOR Test (25 – Public Information & Warning)	(NRAT)Check in - Wildland Fire Academy / NAEM (20 - Planning)								
South Central	ICS 300/400 Orion Damage Assessment Mobile Ex/Rapid Tag (Hamilton)	COAD Conference Salamander Command & Rapid Tag System PSC - Type 3	Severe Wx Training EOC Drill - GI	Severe Wx Training CERT	GI Airport TTX RESL Type 3	St. Francis MCI Drill COML Type 3	ICS 300/400	COMT Type 3	State Fair & Husker Harvest Days	CERT LSC Type 3	Regional IMT Exercise FSC Type 3 EOC Drill (Hamilton)	
Southeast	NIMS 100, 200, 700 & 800 (22- Planning)		Drills to test tornado, lockdown, evacuation & shelter in place plans for local gov't facilities. (21 - Physical Protective Measures; 22	Severe Weather Awareness Training (29 - Situational Assessment; 25- Public Information and Warning)					Pipeline safety training (3 - Critical Transportation, 14 - Long-Term Vulnerability Reduction, 20 - Operational Coordination, 22 – Planning)	NIMS 100, 200, 700 & 800 (22- Planning)		Drills to test tornado, lockdown, evacuation & shelter in place plans for local gov't facilities. (21 - Physical Protective Measures; 22 - Planning)

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
			- Planning) <b>Severe Weather Awareness Training (29 - Situational Assessment)</b>									<b>Severe Weather Awareness Training (29 - Situational Assessment)</b>
<b>Southwest</b>	<b>Nebraska EMS Conference (22 - Planning)</b>  <b>IPC-FE Cambridge Lake (6 – Environmental Response / Health &amp; Safety)</b>  <b>ICS Training- Ongoing through the year</b>	<b>Statewide Severe Weather Drill (29 - Situational Assessment)</b>	<b>MTPC-FE Cambridge Lake (6 – Environmental Response / Health &amp; Safety)</b>  <b>Center for PrepEd Symposia (6 – Environmental Response / Health &amp; Safety)</b>  <b>Severe Weather Training (29 - Situational Assessment)</b>	<b>NAEM Conference (22 - Planning)</b>  <b>Center for PrepEd Symposia (6 – Environmental Response / Health &amp; Safety)</b>  <b>Nebraska EMS Conference (22 - Planning)</b>	<b>Nebraska Fire School (6 – Environmental Response / Health &amp; Safety)</b>  <b>Center for PrepEd Symposia (6 – Environmental Response / Health &amp; Safety)</b>	<b>Center for PrepEd Symposia (6 – Environmental Response / Health &amp; Safety)</b>  <b>FPC-TTX Trenton Lake (6 – Environmental Response / Health &amp; Safety)</b>  <b>FPC-FSE Cambridge Lake (6 – Environmental Response / Health &amp; Safety, 7- Fatality Management, 15- Mass Care)</b>	<b>TTX Trenton Lake (6 – Environmental Response / Health &amp; Safety Nebraska EMS Conference (22 - Planning)</b>  <b>FSE Cambridge Lake (6 – Environmental Response / Health &amp; Safety, 7-Fatality Management, 15- Mass Care)</b>			<b>NIRMA Workshop (22)</b>	<b>Statewide Severe Weather Drill (29 - Situational Assessment)</b>	<b>NACO Conference (22, 23)</b>  <b>CERT Training (2 – Community Resilience)</b>

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<i>Southwest Regional Yearlong planning: Operational Coordination - 20</i>												
Tri-County		ICS 300  CERT Basic Training		MRC In-Service	ICS 400			ICS 300		CERT Basic Training	ICS 400	
Dept. of Ag			Nebraska Interstate Emergency Livestock Movement Tabletop Exercise (30 – Supply Chain Integrity & Security)	Nebraska Interstate Emergency Livestock Movement Tabletop Exercise (30 – Supply Chain Integrity & Security)				LEDRS Conference and Exercise (30 – Supply Chain Integrity & Security)		NDA COG Drill	County/Regional Ag Exercise	
DHHS	ANS call down for LHD ERC's staff (22) - Communication Equipment (19) - ANS call down for BT staff (22) - ANS call down for RSS/ECC staff (22)		SNS/RSS Operations (24)	ANS call down for LHD ERC's staff (22) - Communication Equipment (19) - ANS call down for BT staff (22) - ANS call down for RSS/ECC staff (22)	Symposia (19)		ANS call down for LHD ERC's staff (22) - Communication Equipment (19) - ANS call down for BT staff (22) - ANS call down for RSS/ECC staff (22)	CRI TEPW (22)				ANS call down for LHD ERC's staff (22) - Communication Equipment (19) - ANS call down for BT staff (22) - ANS call down for RSS/ECC staff (22)

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Nebraska Dept. of Education	Standard Response Protocol training (continuous; Planning)	School Security Assessment Training to ESU sites	Begin On-School Security Capacity & Self-Assessment planning (planning)									
NEMA	NEMA Monthly Seminar  ICS 300/400	NEMA Monthly Seminar  AH Position-Specific Course (TBD)	NEMA Monthly Seminar  Severe Weather Awareness Orientation  AH Position-Specific Course (TBD)	NWFA  NEMA Monthly Seminar	NEMA Monthly Seminar  Wildfire / Seat Activation	Basic Academy  NEMA Monthly Seminar	NEMA Monthly Seminar	NEMA Monthly Seminar	NEMA Monthly Seminar  9/17-18/19 FT. CALHOUN Ingestion Pathway Exercise	NEMA Monthly Seminar  Winter Weather Orientation	NEMA Monthly Seminar	NEMA Monthly Seminar
<i>NEMA Ongoing Planning Activities: Senior Advisory Council; Homeland Security Policy Group</i>												
North Central Public Health Department			COOP Training (22 - Planning)						State Laboratory's Pager (19 – Operational Communication )  Pick-List NESIIS (6- Public Information)	POD Call-Down (22 - Planning)  RROMRS / Radio Communications Regional Drill (6- Information sharing; operational communications		

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
									DHHS's 24/7 Telephone Line (19)	) Sub-Hub Call-Down (22 - Planning) Closed Pod Call-Down (22 - Planning)		
Statewide Activities			Severe Weather Awareness Week: TOR Test (22 - Planning)	Investment Justification Wkshp (22 - Planning)  NAEM Conference (22)						SPR Workshop / TEPW (22 - Planning)		NACO Conference (22 - Planning)

Multi-year Training and Exercise Plan (TEP)

2020 Calendar

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
East Central	NIMS training at county levels (22-planning)		Severe Weather Training at county levels (29-Situational Awareness);  Tornado Drill at county level (21-Physical Protective Measures, 22-Planning)	NAEM (22-Planning)						CERT Training at county levels (2-Community Resilience)  Fire Drill at county level (21-Physical Protective Measures, 22-Planning)		
North Central	CERT Training (23 Public and Private Services and Resources)	Severe Weather Training (29 - Situational Awareness)	Severe Weather Training (29 - Situational Awareness)  TTX – Communications - (19 Operational Communications)	Severe Weather Training (29 - Situational Awareness)			CERT Training (23 Public and Private Services and Resources)		TTX - Ag Terrorism (30 - Supply Chain Integrity and Security)		TTX – Communications - (19 Operational Communications)	
Northeast	Winter Run Drill		Severe Weather Training (29 - Situational Awareness)	Severe Weather Training (29 - Situational Awareness)		Regional FSE – TBD	AAR		Pipeline Emergency Response Training (22)	Madison County FSE  Pipeline Emergency Response Training (22)		

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
				EOC Functional Exercise (20)								
Panhandle			Severe Weather Awareness Week: TOR Test (25 – Public Information & Warning)	(NRAT)Check in - Wildland Fire Academy / NAEM (22 - Planning)								
South Central	ICS 300/400  Orion Damage Assessment  Mobile Ex/Rapid Tag (Hamilton)	COAD Conference  Salamander Command & Rapid Tag System  Incident Command - Type 3	Severe Wx Training  EOC Drill - GI	Severe Wx Training  CERT	GI Airport TTX	St. Francis MCI Drill  COML Type 3	ICS 300/400	OSC Type 3	State Fair & Husker Harvest Days  SUL Type 3	CERT	Regional IMT Exercise  FSC Type 3  EOC Drill (Hamilton)	
Southwest	IPC-FE Trenton Lake (6 – Environmental Response / Health & Safety)  ICS Training- Ongoing through the year	Statewide Severe Weather Drill (29 - Situational Assessment)	MTPC-FE Trenton Lake (6 – Environmental Response / Health & Safety)  Center for PrepEd Symposia (6 – Environmental Response / Health & Safety)	NAEM Conference (22 - Planning)	Nebraska Fire School (6 – Environmental Response / Health & Safety)  Center for PrepEd Symposia (6 – Environmental Response /	FPC-FE Trenton Lake (6 – Environmental Response / Health & Safety)  Center for PrepEd Symposia (6 – Environmental	FE Trenton Lake (6 – Environmental Response / Health & Safety)		CERT Training (2 – Community Resilience)	NIRMA Workshop (22 - Planning)	Statewide Winter Weather Drill (29 - Situational Assessment)	NACO Conference (22 - Planning)

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
					Health & Safety)	Response / Health & Safety)						
Tri-County				MRC In-Service CERT Basic Training						CERT Basic Training		
Nebraska Dept. of Agriculture				Nebraska Interstate Emergency Livestock Movement Funtional Exercise (30 – Supply Chain Integrity & Security)				LEDRS Conference and Exercise (30 – Supply Chain Integrity & Security)		NDA COG Drill	County/Regional Ag Exercise	
Nebraska Dept. of Education	School Security Assessment Training to ESU sites	Standard Response Protocol training (continuous; Planning)										
NEMA	NEMA Monthly Seminar ICS 300/400	NEMA Monthly Seminar AH Position-Specific Course (TBD)	NEMA Monthly Seminar Severe Weather Awareness Orientation AH Position-Specific Course	NWFA NEMA Monthly Seminar	NEMA Monthly Seminar Wildfire / Seat Activation 5/5/20:	Basic Academy NEMA Monthly Seminar	NEMA Monthly Seminar	NEMA Monthly Seminar	NEMA Monthly Seminar	NEMA Monthly Seminar Winter Weather Orientation IS 300/400	NEMA Monthly Seminar	NEMA Monthly Seminar

Multi-year Training and Exercise Plan (TEP)

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
			(TBD)		Cooper Exercise							
<b>Northeast Public Health Department</b>	Combined Public Health and Hospital Exercise Design Course (C1, C6; No Date) (24 - Public Health & Medical)	NESIIS Pick List Generation (Dates TBD) (24 - Public Health & Medical)	Portable and Stand Alone Generator Testing (C3, C4) (22 - Planning)	NNPHD Volunteer Call Down (Dates TBD) (22 - Planning)	RROMRS Hospital/Public Health Exercises (Dates TBD) (24 - Public Health & Medical)	CST Hazmat Full Scale Exercise (Dates TBD) (6 - Environmental Response / Health & Safety)		Call down contact information -Native American Tribes (Winnebago and Omaha) (C1, C6)	Combined Public Health and Hospital Exercise Design Course (C1, C6; No Date) (24 - Public Health & Medical)			
<b>North Central Public Health Department</b>	Closed Pod Call-Down (22 - Planning)		COOP Training (22 - Planning)		Sub-Hub Call-Down (22 - Planning)	DHHS's 24/7 Telephone Line (19)			State Laboratory's Pager (19 - Operational Communication)  Pick-List NESIIS (6- Public Information)	POD Call-Down (22 - Planning)  RROMRS / Radio Communications Regional Drill (6- Information sharing; operational communications)		Pick-List NESIIS (22 - Planning)

## APPENDIX

- A. TEPW Participant List
- B. TEPW Agenda
- C. TEPW Hotwash Results

Appendix A: Participant List

Last Name	First Name	Agency
Saejung	Elayne	Center for Preparedness Education
Ruhe	Phil	City of Omaha
Evert	Michelle	Colfax County Emergency Management
Rempe	Mark D.	Custer County EMA
Hollingsead	Greg	Department of Homeland Security
Johson	PAUL	DOUGLAS COUNTY EMERGENCY MGT.
Lally	Richard	Douglas County Sheriff's Office
Odom	Rodney	FEMA Region VII
McDougall	Laura	Four Corners Health Dept
Rosenlund	Jon	GI-Hall EMA/911
Hilker	Deb	Holt County Emergency Management
Woitalewicz	Michelle	Howard County EM
McKee	John	Jefferson County EMA
Hintz	Laura	Knox County Emergency Management
Hosking	Mark	Lancaster County EMA
Daidsaver	Jim	Lancaster County Emergency Management
Francis	Joe	NDEQ
Wren	Russ	NE DHHS
Bolkovac	Kathy	NE DHHS Emergency Preparedness
Huddle	Stephanie	Nebraska Department of Correctional Services
Palmer	Jolene	Nebraska Department of Education
Meints	Mark	Nebraska Dept. of Roads
Flynn	Shane	Nebraska State Patrol
Knorr	Captain Kevin	Nebraska State Patrol
Mc Dermott	John	Nebraska State Patrol
Meguire	Tim	Nebraska State Patrol
SCHREIBER	CARLA	Nebraska State Patrol
Conrad	Roger	NEMA
Hiller	Dan	NEMA
Lueking	Logan	NEMA
Mayers	Julie	NEMA
Rooney	Patrick	NEMA
Weber	Nikki	NEMA
Critser	Renee	Nemaha EMA/ SERGB
Parks	Ryan	North Central District HD
Tomlinson	Lee	Omaha Metro TEW
Holiday	William	Omaha Police Department
Vlasek	Karisa	Omaha Public Power District
Hofbauer	Tim	Platte County\East Central Region
Lowry	Ryan	Public Policy Center/NEMA
Reichert	Pam	Region 15 EM
Leal	Ronald	Region 21 EM
Newman	Timothy	Region 22 Emergency Management
Gould	Nan	Region 23 EMA
Fox	Douglas	Region 24 Emergency Management Agency
Dixon	Brian	Richardson County EMA
Fictum	BJ	Saline County EM
Marshall	Lynn	Sarpy County EMA

## Multi-year Training and Exercise Plan (TEP)

Petersen	Gary	Seward/York EMA
Paisley	Troy	State of Nebraska
Perez	Tom	Thurston County EMA
Fuller	Chad	Thurston County Emergency Management
May	Matthew	Winnebago Area EMGT

Appendix B: Agenda

## **2015 THIRA/SPR/TEPW Agenda**

SCC Lincoln Campus  
8800 O Street  
Lincoln, NE 68520-1299

### **October 21<sup>st</sup> – ROOM V-107/109**

- 1:00 – 1:30** Welcome and Introductions and Overview
- 1:30 – 2:00** THIRA small group Activity
- 2:00 – 2:15** Large Group - THIRA Report Back and Instructions for SPR Small Groups
- 2:15 – 2:30** Break
- 2:30 – 4:30** SPR Small Group Activity
- 4:30 – 5:00** Core Capability Priorities  
Summary and next steps  
Adjourn

### **October 22<sup>nd</sup> – ROOM V-107/109**

- 8:30 – 9:00** Summary of THIRA /SPR findings from day before
- 9:00 – Noon**       **TEPW**
- 9:00 – 9:30:** Introductions & Review of TEPW Collaboration – Dave Reisen
- 9:30 – 9:45:** Identify areas of strength/need/gaps
- 9:45 – 10:30:** Identify areas of opportunity for training, exercise, and planning collaboration between agencies / regions
- 10:30 – 11:00:** Collaborative PET opportunities to address each gap area
- 11:00 – 11:15** – Identify decisions and recommendations
- 11:15 – 11:30** – Hotwash & Summary – Dave Reisen, NEMA
- 12:00 PM** – Adjourn

**Homework:** Send updated calendars to Janell Walther at [jwalther2@nebraska.edu](mailto:jwalther2@nebraska.edu) by October 30, 2015.

## **Appendix C: Hotwash Results**

Those who participated in the combination THIRA, TEPW, and State Preparedness Workshops were asked to report what they liked and what they wanted to approve.

Participants liked:

1. Room breakouts for THIRA for focused discussion
2. Facilitator provided in each breakout room
3. Online ZOOM technology to allow for video conferencing and document sharing
4. Facility at Southeast Community College due to the good acoustics (better than last year)

Participants wanted to improve in a few areas for future years including:

1. Longer breakout sessions during the THIRA workshop, including more time between sessions to allow movement between rooms
2. More information on background of activities and activities like the online THIRA tutorial<sup>4</sup>
3. Facility at Southeast Community College was in an inconvenient part of town
4. Reservations at a hotel to create a block of rooms for all out of town guests near the facility
5. Making personal contact to agencies and organizations to encourage attendance, like presence of the OCIO to inform cyber security discussions

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<sup>4</sup> THIRA process tutorial is located here: <http://homelandplanning.nebraska.edu/resources/training.php>.